Founding Donors are those individuals or organizations that contributed $50,000 or more from the inception of the Foundation in 1989 through June 30, 1995. The names of the donors will always be prominently displayed in the Foundation’s Annual Report as the original endowment builders and supporters of the Community Foundation of Elkhart County.

FOUNDING MEMBERS
Charles Ainlay
Jon Armstrong
Lehman Beardsley
Wilbert H. Budd
Arthur J. Decio
Dr. John Foreman
Samuel Hoover
William Johnson
Lee Martin
James McNamee
William Myers
Richard Pletcher
Laura Rydson
Oscar Schricker
Thomas Warrick

FOUNDING DONORS
Bashor Home Endowment Fund
Boys & Girls Club of Greater Goshen Foundation
Mr. and Mrs. Wilbert H. Budd
Charitable Fund of the First Congregational Church
Mr. and Mrs. Thomas Corson
Mr. and Mrs. Robert Deahl
Mr. and Mrs. Arthur J. Decio
The Decio Family:
  Terrence Decio, Jamee Decio,
  Lindy Decio Reilly, Jay Decio Christman, Leigh Decio Laird
Sherrill and Helen Deputy Family
Elkhart County Council on Aging
Elkhart County 4-H Endowment
Mr. and Mrs. Lewis Fidler
Dr. and Mrs. John Foreman
Mr. and Mrs. Clinton Hartman
Mr. F. L. Hascall
Goshen College
Goshen Rotary Club Scholarship Fund
Greencroft Foundation
Gunden Family Fund
Paul and Joyce Hultin Family Fund
KeyBank
LaCasa of Goshen
Lilly Endowment, Inc.
Mervin D. Lung Family
Martin Foundation
Mr. and Mrs. Frank Martin
Mr. William F. Martin
Mr. and Mrs. Thomas Naquin
Northridge HS Dollars for Scholars
Oaklawn Foundation
Mrs. Lee A. Rieth
Ms. Martha Rieth
Mr. and Mrs. Marly Rydson
Mr. and Mrs. Vernon Sailor
Salvation Army Elkhart Corps Endowment
Mr. and Mrs. Dan Sherman
Mr. and Mrs. Oscar Schricker
Ina L. Strasser Endowment
Trinity United Methodist Foundation
Mr. and Mrs. Basil S. Turner
United Way of Elkhart County
Mr. and Mrs. Richard Van Der Karr
Maynard W. Wells Family
YMCA/YWCA Joint Community Project
Each of us is a link.

A link to others, a link to organizations we believe in and participate with, a link to our greater community where we all thrive.

The stronger each of our individual links are, the more brilliant and far reaching our community will be. Stronger and more brilliant, not only for ourselves, but to others outside this community that reflect on what you and the Community Foundation of Elkhart County have worked so hard to build and envision.

We are all links – Inspiring Good and Impacting Success throughout Elkhart County.
The Community Foundation is privileged to have partnered with each of these projects through grants from the Fund for Elkhart County. In addition, many individual and corporate donors have directed their giving through the Community Foundation to support one or more of these projects as well as other important causes. As you will note in this year’s report, these donors contributed more than $26 million to various funds managed by the Community Foundation in fiscal year 2016-2017. Furthermore, this was an excellent year with respect to the investment performance of the foundation’s endowment resulting in an annual return of nearly 13.5%. As a result, assets under management grew from $232 million to $272 million. At the same time, grants from the Community Foundation totaled more than $18 million, including more than $2 million in scholarship awards.

Needless to say the 28th year of the Community Foundation of Elkhart County was exciting and fulfilling. We are honored to serve you and all those who seek to make this community a better place.

Warm regards,

Pete McCown, President
Dzung Nguyen, Board Chair

For 28 years the Community Foundation of Elkhart County has focused on connecting generous people to community causes.

If you talk to leaders of the nonprofit agencies (NPOs) in Elkhart County, they speak about the remarkable generosity and volunteerism in our community. If you talk with those involved as donors and volunteers with these organizations, they speak about the passion and dedication of the staff at our local NPOs. Those who view Elkhart County from the outside speak with admiration of what happens here including the strong esprit-de-corps they observe among our nonprofit executives. Here at the Community Foundation we take seriously our efforts to help create this ecosystem and nurture these connections.

The results of these connections are remarkable, and the future of Elkhart County is bright. Construction is winding down on a number of new buildings that will serve our community for years to come including the new Joy Rose Center at CAPS, the new Humane Society, the new Boys and Girls clubhouses in both Goshen and Elkhart, and the new ETHOS facility, as well as the completion of the Pumpkinvine Nature Trail. We are thrilled for these organizations and applaud those who led the fundraising and planning campaigns for each of these important projects. In the coming year we look forward to the progress of yet another set of projects including the WaNee 2020 vision, renovation of the Goshen Theater and construction of the Elkhart Health, Fitness, Aquatics and Community Center.

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## Statements of Financial Position

*Unaudited Financial Statements for Fiscal Years Ending June 30, 2017 and 2016.*

### SUMMARY STATEMENTS OF FINANCIAL POSITION

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>JUNE 30, 2017</th>
<th>JUNE 30, 2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>283,000</td>
<td>529,000</td>
</tr>
<tr>
<td>Notes receivable</td>
<td>538,000</td>
<td>487,000</td>
</tr>
<tr>
<td>Investments</td>
<td>268,978,000</td>
<td>228,904,000</td>
</tr>
<tr>
<td>Beneficial interest in trusts</td>
<td>890,000</td>
<td>1,322,000</td>
</tr>
<tr>
<td>Other assets</td>
<td>1,385,000</td>
<td>392,000</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td><strong>$272,074,000</strong></td>
<td><strong>$231,634,000</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>LIABILITIES AND NET ASSETS</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable</td>
<td>51,000</td>
<td>84,000</td>
</tr>
<tr>
<td>Grants payable</td>
<td>536,000</td>
<td>1,035,000</td>
</tr>
<tr>
<td>Gift annuities payable</td>
<td>549,000</td>
<td>572,000</td>
</tr>
<tr>
<td>Custodial funds</td>
<td>20,640,000</td>
<td>18,616,000</td>
</tr>
<tr>
<td>Other liabilities</td>
<td>92,000</td>
<td>75,000</td>
</tr>
<tr>
<td>Net assets</td>
<td>250,206,000</td>
<td>211,252,000</td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES &amp; NET ASSETS</strong></td>
<td><strong>$272,074,000</strong></td>
<td><strong>$231,634,000</strong></td>
</tr>
</tbody>
</table>

*Audited financial statements are available upon request.*
COMMUNITY FOUNDATION OF ELKHART COUNTY

**SUMMARY STATEMENTS OF ACTIVITIES**

<table>
<thead>
<tr>
<th>SUPPORT, REVENUES, GAINS AND LOSSES</th>
<th>JUNE 30, 2017</th>
<th>JUNE 30, 2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions and grants</td>
<td>24,842,000</td>
<td>12,908,000</td>
</tr>
<tr>
<td>Investment return, net</td>
<td>27,848,000</td>
<td>(3,118,000)</td>
</tr>
<tr>
<td>Fund administrative fees</td>
<td>1,951,000</td>
<td>1,473,000</td>
</tr>
<tr>
<td>Valuation changes</td>
<td>(32,000)</td>
<td>(25,000)</td>
</tr>
<tr>
<td>Gain on redemption of life insurance contract</td>
<td>98,000</td>
<td>-</td>
</tr>
<tr>
<td>Other revenue</td>
<td>5,000</td>
<td>1,000</td>
</tr>
<tr>
<td><strong>TOTAL SUPPORT, REVENUES, GAINS AND LOSSES</strong></td>
<td><strong>$54,712,000</strong></td>
<td><strong>$11,239,000</strong></td>
</tr>
</tbody>
</table>

**EXPENSES**

| Grants                              | 11,815,000    | 12,696,000    |
| Fund administrative fees            | 1,822,000     | 1,358,000     |
| Operational expenses                | 2,121,000     | 1,836,000     |
| **TOTAL EXPENSES**                  | **$15,758,000** | **$15,890,000** |

| Change in net assets                | 38,954,000    | (4,651,000)   |
| Net assets, beginning of year       | 211,252,000   | 215,903,000   |
| **NET ASSETS, END OF YEAR**         | **$250,206,000** | **$211,252,000** |

*Audited financial statements are available upon request.*
Four times a year, Patty Yates heads to lunch with colleagues.

It is different than a service club or “one more” committee. The Elkhart County Estate Planning Council is a professional organization that has gathered professionals for more than 25 years. Yates, senior vice president/trust officer for First State Bank, has been part of the group for 20 years as it still helps make connections and adds value to her work.

Estate planning attorneys, CPA’s, accountants, financial advisors, and other professionals are part of the council to learn better how to help clients meet charitable as well as financial, family, and business goals.

“They have done a good job of providing relevant topics,” Yates said. “It’s an easy organization to be a member of.”

The council formed in 1991 with an original board of directors consisting of John Lutz, Dwight Gibson, Beverly Connelly and Lydia Mish-Tancos. In October 2014, the board, currently led by Deb Beaverson and John King, voted to move the management and administration to the Community Foundation of Elkhart County.

The Community Foundation and the council committee plan quarterly meetings to offer continuing education to the local experts. Topics in the last year have included navigating estate planning in the digital age, what could happen with federal tax reform and preparing clients for business succession.

“We can actually make suggestions for topics,” said Yates, who noted the digital assets conversation was particularly helpful to her work. When the inheritance tax laws changed, the Estate Planning Council discussion helped her understand the issue better, she added.

In addition to learning from presentations, networking with other trust officers or people in related fields is helpful, she said. Seeing other people in the industry builds connections as professionals working in this field help clients who need their expertise.

As a trust officer, she consults with bank clients on how to pass wealth to beneficiaries or how to distribute an estate. Understanding the options at the Community Foundation helps her help clients.

“My past clients have used the Foundation to facilitate their legacy giving. The Community Foundation can put those dollars to work,” she said.

In her role as a member of the Estate Planning Council, Yates was able to connect the philanthropic work of her clients and her passion for seeing those dollars impact youth in our community by becoming a volunteer on the Community Foundation’s Scholarship Committee.

“I love the foundation for what they do for the community. They have always been good stewards of their funds,” she said.

The Estate Planning Council of Elkhart County is a network of financial and legal professionals throughout Elkhart County drawn together with the goal of achieving excellence in helping people strategize their legacy. Administered by the Community Foundation, the council often collaborates to ensure clients can achieve their goals.
Patty Yates, Senior Vice President & Trust Officer at First State Bank, links estate building and planning with clients' philanthropic goals.
The following list includes the names of those who have informed us of bequests, policies, trusts, and other end-of-life planned gifts, for the purpose of encouraging others. Some members of the Legacy Society, however, have chosen to inform us but otherwise keep their decision confidential.

Anonymous 1
Anonymous 2
Anonymous 3
Anonymous 4
Charles and Dorothy Ainlay
Dick and Linda Armstrong
Tom and Dot Arnold
Harold “Doc” and Jane Atkins
Mr. and Mrs. Steve Bachman
Paris and Becky Ball-Miller
Glenn and Joan Banks
John and Nancy Banks
Stephen and Holli Banks
William and Linda Beier
Al and Rebecca Benham
George and Mona Biddlecome
Jim and Joan Bock
Bertha Bontrager-Rhodes
Derald and Cindy Bontrager
Wilbur and Sarah Bontrager
Dorothy Borger
Thomas and Elizabeth Borger
Mary Jean Borneman
Brian and Jeannelle Brady
Patty and Coley Brady
Terrence and Kathy Brennan
Michael P. Bristol
James and Patty Brotherson
George and Martha Buckingham
George and Patricia Bucklen
Justine Sparks Budd
Wilbert and Alice Budd
Robert Burger
B. Jane Burns
Bill Caldwell
John Calvert
James and Anke Chandler
Brantly and Katie Chappell
Betty Chatten
Jack and Karen Cittadine
Brian and Diana Clark
Todd and Missy Cleveland
Tom and Dot Corson
Donald and Margaret Covert
Betty Cox
Rick W. and Mary David, Jr.
June Deal
Arthur and Patricia Decio
Elizabeth Defries
Donald and Melanie DeGroff
Bob and Mary Pat Deputy
Lawrence and Sherrod Deputy
Michael and Mandi Deputy
Todd W. A. Driver
Thomas and Lois Dusthimer
Kay Ann Eller
Sharlene Eller-Preston
Susan P. Ellington
Jane Eslick
Ned and Agda Farber
Janice Farron
Frederick and Dorothy Feick
Bill and Kristin Fenech
John and Lois Fidler
Lewis and Elizabeth Fidler
Richard and Marlene Finnigan
Ivan Fisher
John and Margaret Foreman
Martha Foreman
Andrew and Kathy Frech
Daniel Fulmer
L. Craig and Connie Fulmer
Bill and Sue Garvey
Dan and Suzanne George
Bob and Stevie Giel
John and Gwen Gildea
Gary and Debra Gilot
John and Judith Goebel
Joe and Rita Gold
William Goodsene
Christiana Graham
Doug and Barbara Grant
Ralph and Opal E. Gunden
Guy David Gundlach
Steven Haines
John Harman
Dan and Mary Henkin
Steven Herendeen
Stan and Sharon Hess
Leon and Pamela Hluchota
Terry and Lu Hoogenboom
Floyd and Esther Hoover
Mary E. Hoover
Shirley Hoover
Joyce Hultin
Eugene W. and Barbara Hungate
Tom Irions
Randall and Rachel Miller Jacobs
Brian and Amanda Jamison
Rick and Sandy Jenkins
Levon and Dorrene Johnson
William P. and Toni Johnson
Stephen Kash
Carolyn Keefe
Thomas and Suzanne Keene
Robert and Kristy King
Legacy Members.

The Legacy Society is a group of generous individuals who believe in planning for gifts today that will provide significant benefits to our community in the future.

*Names in italics are deceased Legacy Members.*
Ross Ringenberg connected people. The 33-year-old Elkhart resident had a way of drawing people together prior to his death on Dec. 6, 2016. Ringenberg, despite significant health challenges, was traveling with friends in Scotland when he got an infection and was hospitalized.

Ross had physical challenges starting as an eight year old in Wheaton, Ill. A tangled ball of blood vessels formed in his neck and bled into his spinal cord, causing serious health issues the remainder of his life. By the time he graduated from high school, he needed a scooter and walker to get around. By the time he graduated from Taylor University in 2005, he was in a wheelchair. Cutting edge treatment helped some, but not enough, said his mother, Frances.

Even as his disabilities grew and he had to stop working full-time as a web developer, his passion for connecting with others deepened.

When he was a senior at Taylor University, friends collaborated to take turns with “Rosscare.” Grant Hollis, one of those friends from Taylor, wrote in the university’s alumni publication, “My world began to be filled with stories of community done well — both by Ross loving, serving and fostering his community and by his community loving, serving and encouraging Ross. I was humbled. I was loved. I became more whole.”

It was not his disability that drew people. It was the spirit with which he lived. His obituary reads, “Increasing physical limitations forced retirement from full time work, but Ross continued to find ways to make a difference, connecting with people and volunteering.”

He remained active in the community despite his disabilities. “He put all his energy into getting out and connecting with people,” she said, adding that a number of friends recalled their talks with Ross at the Wellfield Botanic Gardens, which was entirely accessible to his wheelchair.

As his health diminished, he was no longer able to feed himself and would often ask friends to help. Having traveled across the world when his health was better, he planned a trip with friends to Scotland, leaving in November 2016 with a manual wheelchair his friends would need to push. His parents were skeptical, but supportive.

He had four good days before an infection resulted in a high fever and hospitalization. Several weeks later, he died there.

Memorials to Ross are found around Elkhart. There is a tree at Anabaptist Mennonite Biblical Seminary, where he attended and his father works. A wood sculpture by artist Fred Nesbitt is at Prairie Street Mennonite Church where he attended and his mother works. A paver at Wellfield honors him.

Now, the newly established Ross Ringenberg Memorial Scholarship fund with the Community Foundation will help others connect to the city he loved and Anabaptist Mennonite Biblical Seminary.
Grants from this fund will allow AMBS to offer tuition assistance to students who are disabled or “unconventional in some way,” according to his parents.

The Ringenberg family liked the benefit of the Community Foundation matching program to help grow the fund. Donations have come in from individuals all over. Friends and strangers, including a woman who simply sent a check after reading the obituary, helped grow the fund. Ross was a character and scholarships in his name will honor him and allow the family to carry on his legacy for decades to come. “We hope it will have a real impact in perhaps interesting and unconventional ways,” said Frances.

Ross Ringenberg, difference-maker and “connector.”
Will Weed has watched two generations of generosity unfold through the Community Foundation of Elkhart County before making giving back a part of his life. Now that he has joined Robert Weed Plywood Corporation, the company that bears his grandfather’s name, he is determined to find ways to give back to their employees and the community they are all living in together.

Robert started the Bristol company in 1966 and as he built the company, he and his wife Peggy believed in giving back. They looked for ways that encouraged people to enjoy the arts, such as helping the Midwest Museum of American Art offer free admission on Sundays and being the first to fund the Wellfield Garden project. “Any time there was an opportunity to support the arts or a more vibrant community, they did so,” said their son David.

“We just thought it was good for the community and we enjoyed it,” said Peggy Weed, who created an endowed fund in her and Robert’s name with the Community Foundation to support the executive director position at Wellfield Botanic Gardens.

Will says he watched his grandfather’s care for others as he interacted with employees and willingly gave to help food drives or other fundraisers Will was involved in as a student. Robert and Peggy found a myriad of ways to be generous, including a business scholarship at the University of Akron where he attended which now helps three or four students a year. Recipients regularly reach out to show appreciation to the family. “He really did care,” Will said of his grandfather.

Peggy and Robert lived and gave as a team even after he became ill in 2005 and died two years later. She continues connecting to community causes by orchestrating donations to help Indiana University South Bend establish an Elkhart location, supporting numerous capital campaigns for local nonprofits.

For her, giving back is simple. “If you can, why don’t you?” she said.

David joined his father’s company in 1974 and continues adding links to the family’s chain of giving. Since the origins of the Elkhart Jazz Festival in the 1980s, Robert Weed Plywood has been a sponsor. The family company also invested in the soccer program at Northridge High School by sponsoring lights for the field, a new scoreboard, and a multipurpose building. David’s family started a scholarship for seminary students at Ashland University as a way of saying thank you to a pastor who helped their family with adopting their daughter Valerie.

“Giving people an opportunity and seeing them flourish. That trips my trigger,” said David, who is a second-generation advisor on the family’s donor advised fund with the Community Foundation and is a member of the Foundation board. “There are so many individuals who don’t have opportunities.”

David and his son Will are working together to maintain a culture created by Robert of philanthropy, not only within their family, but also within the family business. Through Will’s increasing efforts,
he has encouraged their 400 employees to give back to the community. They form teams to bowl for Big Brothers Big Sisters of Elkhart County, rake leaves for those in need, have teams of women participate in a Habitat Women’s Build, and other teams build walls for other Habitat for Humanity houses.

“The goal ultimately is every employee becoming involved in the community,” said Will. The Weeds believe that having a spirit of caring adds value to their overall employee satisfaction.

The family’s creative approach to giving took a new form in August when Will and his bride Sarah asked guests at their wedding to make donations to a donor advised fund at the Community Foundation rather than conventional gifts. They will donate the funds to a cause they choose as they start their life together. Their new fund is one more way they are using the Community Foundation to continue a legacy of generosity and sharing with others.

As Peggy said, “You reap what you sow. It’s as simple as that.”
The ducks and geese along his home on the St. Joseph River learned that when Daniel Henkin came whistling, he had something to offer.

He loved music and shared that with others. Now his legacy will live on because of the Daniel and Mary (Hisako) Henkin Elkhart Education Fund, a designated fund at the Community Foundation of Elkhart County. It will help support the Elkhart Education Foundation and music education in Elkhart Community Schools.

Dan died in 2012 and Mary Henkin in 2016. After inheriting money from their estate, two nieces and their husbands who live in other states approached the Community Foundation to explore how to invest in the communities their uncle cared about so deeply.

Family members are establishing the fund to help others learn more about what Henkin loved. Henkin played first clarinet for the Kansas City Philharmonic Orchestra at age 15. He played in the 5th Air Force Band. At the University of Missouri, he formed a band with friends to support themselves. He graduated with degrees in music and marketing.

He got into the music business and ended up in Elkhart, at that time the band instrument capital of the world. He became the sales and marketing manager for Gemeinhardt Flutes before he bought the company. By the early 1980s, Henkin had owned 26 music companies, including C.G. Conn, according to the National Association of Music Merchants.

He was a creative, eccentric man who took risks. Mary was the love of his life who kept him organized and focused, as well as abiding his antics, said family members. His mind worked differently than that of others and together they made a great team.

He worked to win the Elkhart Flotilla annually. The pet goats he kept in the backyard of his Greenleaf Boulevard home sometimes got out and roamed the neighborhood, but he got away with it because he was Dan, family members said.

The couple threw themed parties, including the Welcome Back Conn Party that featured musicians...
Doc Severinsen, Louis Bellson and Pearl Bailey. More than 1,000 people attended that bash.

The couple had an abiding love for family. Nieces looked forward to visits with Uncle Dan and Aunt Mary, where the couple listened to them and treated them as adults. He had created a Conn clarinet that was better for high school instrumentalists and gave one to his nieces because he did not think the accordion they were playing was a real instrument.

Their nieces, along with the women’s husbands, remember the generosity they saw the Henkins live out and are creating the fund to help other young people in Elkhart Community Schools learn to love music, which is what the Henkins wanted perhaps most of all.

The Community Foundation of Elkhart County helped the family navigate the best use for the money and introduced the Elkhart Education Foundation, which has been active since 2015.

The endowed fund will support music education in public schools for years to come.

The legacy of the Henkins, which was rooted in Elkhart’s music instrument industry, will remain here due to the generosity of the family.

The Elkhart Education Foundation will use the designated funds from the Henkins to enrich music education throughout Elkhart Community Schools. This fund will provide a permanent flow of income... so the music plays on.
The Well Foundation, formerly named the Goshen Hospital & Health Care Foundation, was created to provide strength and stability to Goshen General Hospital so that future generations might have access to high quality health care. Since 1969, the Healthcare Foundation gave more than $6 million to health needs of the surrounding community outside the confines of the walls of the hospital.

Its founders, a group of caring people who worked together to give back to the community, organized the Foundation with the intent of always having local control and management.

After a rich 48-year history of supporting the Hospital and the greater healthcare community, the Well Foundation’s board faced a difficult decision. Could they move forward in the current structure or should they consider an alternative to managing the resources entrusted to them.

In May 2016, with the help of an outside consultant, its leadership made a heartfelt decision and announced that the Foundation would end its current model of operations and transfer management to the Community Foundation of Elkhart County.

This decision allowed the board to keep the Well Foundation’s original intent of being locally managed and increased their ability for fiscal stewardship. This partnership also enabled the current volunteers to remain engaged in grant-making decisions surrounding healthcare in our community. “In March, 2017 the asset transfer was complete. The decision resulted from a desire to be good stewards,” said Jodi Spataro, chief advancement officer for the Community Foundation. “The Well Foundation held strong to its mission, however, increased operating costs were eroding the endowment,” she said.

By transferring management of the funds to the Community Foundation, the gifts of many people for nearly five decades will continue to be used. In addition, the Community Foundation’s matching program also gave a boost toward the endowment to match scholarship funds that had been designated by donors. The beauty of this connection is the intent of the original donors remains consistent. “We have created twelve different funds, designated and restricted, just as the original donors intended,” said Spataro.

“The portfolio of funds will remain similar to the Well Foundation.”

More than half the money transferred from the Well Foundation will be in the Greatest Need Fund, a field of interest fund designed to address needs in an important area of community life. This fund will make unrestricted grants to support community initiatives encouraging healthy lifestyles and meet other health needs throughout the county.

“Former Well Foundation board and committee members, together with the program staff at the Community Foundation, will review applications and award grants accordingly,” said Shannon Oakes, senior program officer for the Community Foundation. The Greatest Need Fund application is available annually in the month of May.

Jorge A. Campos speaks during the Center for Healing & Hope’s Latino Integration Initiative supported by the Well Foundation.
Well Foundation funds continuing:

- The Schrock Nursing Educational Fund will offer grant support to enable nonprofit agencies a competitive edge when hiring nurses and healthcare staff.
- Dale Family Nursing, Ed Bradford Family Health Care 4-H Scholarship, Ken and Enid Swanson Nursing, and three scholarships in the name of Ned and Agda Farber.
- The Wolf Vision & Home Care Fund will help provide services for people in their homes, particularly those with macular degeneration or other vision impairments.
- The Howard S. Brembeck Vision and Dental Health Fund will provide vision and dental screenings.
- Imaging Education Fund and Stanley Wolfe Fund will provide income to the Goshen Hospital for sustaining support.
Like several promising students, Stephen Salisbury wanted to go back to college. Like many, he needed a bit of help.

He had tried college right after high school and was pulled away by work and the demand of raising a family.

“When I turned 40, I sat down with my wife and said how do we make this happen,” he said of going back to school.

He applied for scholarships, including one of the adult scholarships managed by the Community Foundation of Elkhart County.

In the fall of 2013, he showed up at Indiana University of South Bend with a number of scholarships including one from the Community Foundation of Elkhart County and declared a major in economics with the goal of doing analysis and research.

Early in his college career, he added a sociology major and became acquainted with Professor Betsy Lucall. When the school started a mentor program Salisbury was paired with Lucall.

Lucall helped connect Salisbury with the Research Experience for Undergraduates at the University of Notre Dame and he was one of 10 students accepted to the 2016 research program. He spent last summer building a data set to determine if the season in which a person is born affects their academic performance.

He has since become fascinated with student retention and the economics of higher education. Because scholarships from the university and from the Community Foundation have helped him focus on his own higher education, he wants to see if he can create a guides to help others navigate the college enrollment and scholarship application process.

“I love this. I love this atmosphere. And I would like to do this for a living,” he said of working in academia.

The scholarship from the Community Foundation was $1,500 a year, and Salisbury, based on his academic performance and involvement, was able to get it renewed for all four years. “It’s made it so I can graduate debt-free,” he said. “The money I’ve gotten from the Community Foundation has had a significant impact on my ability to be able to focus on school.” The IUSB Scholarship is one of three scholarships for adult students available from the Community Foundation.

“Balancing family, work, and school to pursue educational opportunities is a challenge,” said Gordon Moore, chairman of the Community Foundation’s scholarship committee. “By providing adult scholarship opportunities we hope to alleviate the financial burden of education so that students can focus on their studies. We want people to work, grow, and prosper in Elkhart County.”

Scholarships have been a mainstay of the Community Foundation of Elkhart County since it started in the 1980s. In fiscal year 2016, the Community Foundation awarded more than $1.7 million in scholarships and has given $12.2 million in the last 26 years.

Starting January 2018, a new adult scholarship will be offered to students in Elkhart County.

The Community Foundation anticipates awarding ten to 15 Community Impact Scholarships of $1,000 to $3,000 each year, according to Moore. This scholarship is being designed for those adults, post-high school, who wish to go back to school — either to an accredited college, university or vocational education institution.
The universal application for the 2018 scholarships, including all graduating high school seniors and adult scholarship opportunities, can be found at InspiringGood.org/scholarships.

“By providing adult scholarship opportunities ... We want people to work, grow, and prosper in Elkhart County.”

As an adult college student, Salisbury makes connections with other Indiana University of South Bend students.
In a city where streams and rivers have shaped the community, a new economic and social headwater will become a vital part of Elkhart’s future.

Elkhart Community Schools needed to renovate its swimming facilities and make a decision about where to conduct its programs for people with a range of abilities.

Beacon Health System was interested in offering lifestyle health and wellness programs in an Elkhart facility similar to others it has constructed.

The Mayor and City Council were looking for ways to repurpose the property along the Elkhart and St. Joseph Rivers at 200 E. Jackson Boulevard after the Elkhart Youth & Community Center/former YMCA closed in Elkhart.

The goals and priorities of these organizations came together in the spring of 2015 when the leaders of Beacon, Elkhart Community Schools, the City of Elkhart and the Elkhart Youth and Community Center invited the Community Foundation to help bring everyone to the table to develop a plan to work together.

In October 2016 another stream joined when the South Bend–Elkhart Regional Development Authority awarded a $9 million grant to the project on behalf of the state’s Regional Cities Initiative.

A strong economy and renewed civic interest resulted in a rushing stream of generosity. Corporate entities and local philanthropists demonstrated investment in a visionary community project in an unprecedented way.

“Each of these tributaries was necessary to provide the depth and width of the waterway needed for this project to be navigable. This is a community initiative where everyone agreed to come together in a remarkable way,” said Pete McCown, president of the Community Foundation.

It took more than two years of collaborations, contracts and fundraising, but work has begun on what is currently being called the Elkhart Health Fitness Aquatics and Community Center (official name to be determined). The complex will be approximately 170,000 square feet and have space for fitness and physical therapy, a competition natatorium with 1,200 seats, two additional pools, two full-court gymnasiums, and community meeting rooms. The premier health, medical fitness, aquatics and community complex in the region will be a place to play, but also for the community to gather.

Much like the Lerner Theater, another recent project enabled by generosity and public/private partnerships, is the living room for the community, the aquatic center becomes the recreation room.

The streams of organizations and individuals coming together will create a project that is unprecedented in the region. Water has played a key role in Elkhart’s history. The rivers and lakes have shaped the city and how people work, move and recreate. And now the river has once again become the landmark for a community gathering place.

“Whether you are a competitive athlete, a senior citizen, or a family seeking a diverse set of programs for everyone – this facility will truly improve the quality of life in our county and in our region.”
Five entities collaborated in support of the Community Foundation of Elkhart County and Beacon Health System’s effort to build a state-of-the-art medical fitness, first-class aquatics and community complex at the former Elkhart EYCC/YMCA location. This complex will connect health, fitness, aquatics and community in one location, Phil Newbold, CEO of Beacon Health System shared, “Whether you are a competitive athlete, a senior citizen, or a family seeking a diverse set of programs for everyone – this facility will truly improve the quality of life in our county and in our region.”
Resources for Organizational Effectiveness

The Community Foundation is bringing nonprofit leaders together.

Glenn Stutzman knew how to read a spreadsheet and manage employees as chief financial officer at a manufactured home builder.

When he took over as executive director of Big Brothers Big Sisters of Elkhart County in 2015, he got some help from the Community Foundation of Elkhart County on how to lead a nonprofit organization.

Several programs in the Community Foundation’s Organizational Effectiveness Resource Center gave Stutzman and his staff at the organization tools to do their jobs better.

“That’s just huge,” he said. “This was totally foreign to me. This would have been a really challenging year for me to do this job without those opportunities.”

Stutzman quickly got involved in a few of the programs offered through the resource center, including leadership workshops, nonprofit CEO Roundtables, the annual Nonprofit Leadership Retreat, and Organizational Effectiveness professional development grant opportunities. Stutzman said he’s appreciated all four opportunities.

He brought his staff to the luncheons where facilitators from uLEAD, a leadership training company based in Milford, Ind., used activities and cooperative games to get them moving and thinking. “I just thought my staff should benefit from all this as well,” he said.

Shelby Herms, community engagement coordinator for Big Brothers Big Sisters, said the employees in their small office were able to learn how to work together better. She and Stutzman were able to discover a difference in their communication style and hone in on ways to improve inter-office communications. “We understand each other a lot better now,” Stutzman said.

The luncheons helped them build a stronger team and identify some of the changes they needed to make, Herms said.

The monthly roundtables connected Stutzman to his peers in nonprofit management. These meetings helped him build camaraderie within a cohort of others in similar positions and link into their expertise on fundraising and team building. “The big thing for me was energizing me for our purpose, our mission,” he said.

The entire staff from Big Brothers Big Sisters has participated in the training and engagement opportunities, but they are not alone. Many agencies in the county are taking advantage of the education and numerous opportunities offered through the Organizational Effectiveness Resource Center.

“We’re really appreciative of the Community Foundation for bringing these opportunities in,” Herms said. She and her coworkers were able to receive a lot of training that would not have been possible without the Foundation covering the costs.

The Community Foundation created the Fund for Excellence Endowment with funds raised during the Lilly Endowment Gift VI Initiative to ensure sustained support in capacity building for Elkhart County nonprofits. “It means we can continue to increase programming intended to help nonprofits realize, sustain and advance their mission,” said Jodi Spataro, chief advancement officer for the Foundation.
New executive director: Glenn Stutzman recently retired from Big Brothers Big Sisters and handed the leadership reigns of the organization over to Menessah Nelson, previously the executive director of Junior Achievement and Lemonade Day of Elkhart County.
**Grant History By Program Area**

*In Millions*

<table>
<thead>
<tr>
<th>ESTIMATED GRANT TOTALS PER AREA</th>
<th>1989 – 2017</th>
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<tbody>
<tr>
<td><em>1989 - 1999 (AREAS NOT RECORDED)</em></td>
<td>$3.8 MILLION</td>
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<tr>
<td>ARTS &amp; CULTURE</td>
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<tr>
<td>COMMUNITY DEVELOPMENT</td>
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<tr>
<td>HEALTH &amp; HUMAN SERVICES</td>
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<td>EDUCATION</td>
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<td>IUSB ELKHART CAMPUS PROJECT</td>
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<tr>
<td>LERNER THEATRE PROJECT</td>
<td>$1.4</td>
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<tr>
<td>RELIGION</td>
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<tr>
<td>SCHOLARSHIPS</td>
<td>$14.2</td>
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<td>YOUTH &amp; CHILDREN SERVICES</td>
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<td>UNRESTRICTED</td>
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<td>MATCHING GRANT PROGRAMS</td>
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<td><strong>TOTAL</strong></td>
<td><strong>$96.8</strong></td>
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</tbody>
</table>
The Community Foundation holds an unrestricted fund - the Fund for Elkhart County. This year $7.3 million in grants were awarded by priority areas:

### Fund for Elkhart County Grants Awarded

The Community Foundation holds an unrestricted fund - the Fund for Elkhart County. This year $7.3 million in grants were awarded by priority areas:

**A - YOUTH DEVELOPMENT**  
$3,056,039 Million

**B - VIBRANT COMMUNITY**  
$3,397,090 Million

**C - QUALITY OF LIFE**  
$858,076 Thousand

**TOTAL**  
$7,311,205 Million
One of the biggest initiatives in the history of Nappanee and Wakarusa is often compared to dominoes.

But this is not a game. WaNee Vision 2020 will change the lives of people in southern Elkhart County.

Residents of all ages, from children to those who are elderly, will benefit from the collaboration of city officials, the Boys & Girls Club of Nappanee, Family Christian Development Center, WaNee Community Schools and Elder Haus. “I’ve never seen anything like it. This is the first project I’ve seen that benefits newborn babies to the elderly,” said Kevin Deary, president/CEO of Boys & Girls Clubs of Elkhart County.

The dominoes include:

- Building city soccer fields at Wellfield Park.
- Building a new facility for the Boys & Girls Club of Nappanee at the Nappanee Elementary School where the high school soccer field now exists.
- Renovating the existing Boys & Girls Club along North Main Street to become the new location for Family Christian Development Center and Elder Haus Senior Center. This expanded center would provide better access to a food pantry and medical clinic.

Former Mayor Larry Thompson suggested this about three years ago. A feasibility study showed the promise of knitting together the agencies. Others in the community got involved and the joint effort became something larger than any single agency, any person working for one of them, according to Mark Mikel, executive director of the Family Christian Development Center. “It’s cradle to grave.”

The project is solving a lot of issues at once, said Nappanee Mayor Phil Jenkins, who is also co-chairman of the capital campaign with Todd Cleveland. “It’s providing those human services every community needs. And we’re working together.”

The theme for the campaign is “One Vision. One Community. One Campaign.” Residents of Nappanee, Wakarusa and the surrounding areas will all benefit, said Jenkins.

TIF funds totaling $1 million are being used for the work at Wellfield Park, and an additional $5.75 million is being raised for the project. Leading off the chain of events, the Community Foundation placed the initial domino with a grant of $520,000 as the first major stakeholder. “It basically validated us. That launched us early on in the campaign,” said Deary.

The collaboration is resulting in one campaign rather than having potential donors presented with multiple campaigns in a short timeframe. “We decided to do this together so we’re making one ask instead of four,” said Mikel. More than $2 million has been raised so far.

Construction is expected to begin in 2018 and be done by 2020, though the impact is expected to last for decades. It could also be a model for how other communities can work together. Jenkins said he expects to answer calls from other communities wondering how these communities and agencies came together to do something like this, to collaborate in such a big way.
Kevin Deary, Executive Director of the Boys and Girls Club of Elkhart County
Mark Mikel, Executive Director of the Family Christian Development Center
Phil Jenkins, Mayor of the City of Nappanee
The following Rapid Response, Good Neighbor, Community Investment and Key Initiative Grants were awarded from the Fund for Elkhart County to organizations or programs serving the next generation of Elkhart County citizens.

### Youth Development Grants

<table>
<thead>
<tr>
<th>Organization</th>
<th>Program/Activity</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>Bashor Children’s Home</td>
<td>Girls Cottage Mechanical Upgrades</td>
<td>$6,554.00</td>
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<tr>
<td>Bashor Children’s Home</td>
<td>Human Trafficking Residential Program - year 1 of 2-year</td>
<td>$50,000.00</td>
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<tr>
<td>Boy Scouts of America LaSalle Council</td>
<td>Elkhart County Scouting - year 2 of 3-year</td>
<td>$37,500.00</td>
</tr>
<tr>
<td>Boys &amp; Girls Club of Elkhart County*</td>
<td>Wa-Nee Vision 2020</td>
<td>$520,000.00</td>
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<tr>
<td>Campus Center for Young Children</td>
<td>Flooring and Furniture</td>
<td>$10,000.00</td>
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<tr>
<td>Center for Community Justice</td>
<td>School-Based Restorative Practices</td>
<td>$50,000.00</td>
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<tr>
<td>Economic Development Corporation</td>
<td>Elkhart County Manufacturing Week</td>
<td>$8,000.00</td>
</tr>
<tr>
<td>Elkhart Community Schools</td>
<td>Culture Series: Continuing the Conversation</td>
<td>$5,000.00</td>
</tr>
<tr>
<td>Elkhart Community Schools</td>
<td>Student Leadership Summit 2017</td>
<td>$3,480.00</td>
</tr>
<tr>
<td>Elkhart County Health Dept.</td>
<td>Healthy Beginning Baby Boxes</td>
<td>$3,450.00</td>
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<tr>
<td>Elkhart County Shooting Sports 4-H Club*</td>
<td>Building Campaign</td>
<td>$30,000.00</td>
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<tr>
<td>Elkhart Education Foundation</td>
<td>Speak Truth to Power Series</td>
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<tr>
<td>Elkhart Festivals</td>
<td>Hoagy’s Jazz Workshop 2017</td>
<td>$3,000.00</td>
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<tr>
<td>Girls on the Run Michiana</td>
<td>5k Celebration 2017</td>
<td>$2,500.00</td>
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<tr>
<td>Goshen College</td>
<td>Step Afrika!</td>
<td>$3,500.00</td>
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<tr>
<td>Goshen Health Foundation</td>
<td>Head to Toe Health Event</td>
<td>$5,000.00</td>
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<td>Goshen Parks &amp; Recreation</td>
<td>Junior Sailing Camp 2017</td>
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<tr>
<td>Horizon Education Alliance</td>
<td>Triple P - Positive Parenting Program</td>
<td>$186,000.00</td>
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<tr>
<td>Horizon Education Alliance</td>
<td>Operational Support - year 2 of 2-year</td>
<td>$250,000.00</td>
</tr>
<tr>
<td>Indiana Black Expo - Elkhart Chapter</td>
<td>David Banner Program</td>
<td>$2,500.00</td>
</tr>
<tr>
<td>Indiana Youth Institute</td>
<td>Elkhart County Youth Worker Café</td>
<td>$3,000.00</td>
</tr>
</tbody>
</table>
**Lifeline Ministries***
Building Campaign  $1,000,000.00

**Little Saints Child Care**
Communication Technology Program  $5,000.00

**LoveWay Inc***
Volunteer Coordinator - year 1 of 2-year  $24,500.00

**New Generations Childcare Ministry**
Sewer Line Repair and Clean Up  $12,705.00

**Northern Indiana Hispanic Health Coalition**
Healthy Hearts Program  $75,000.00

**Oaklawn**
Partnership for Children - year 3 of 4-year  $250,000.00

**Potawatomi Zoological Society**
Educational Assistance Program  $15,000.00

**Ryan’s Place***
Grief Support Programs - year 1 of 2-year  $30,000.00

**South Side Neighborhood**
Historic Black University and Colleges Tour 2017  $1,400.00

**St. Vincent de Paul Catholic School**
iPad Project  $21,000.00

**Visually Impaired Preschool Services**
Direct Services Program  $9,450.00

**Walnut Hill Early Childhood Center**
Building Campaign  $350,000.00

**Women’s Care Center**
Operational Support - year 1 of 2-year  $67,500.00

**TOTAL**  $3,056,039.00

* Challenge grant awarded, full funding is dependent on the organization’s fulfillment of the challenge.
For many years, families throughout the county have enjoyed walking and biking the Pumpkinvine Trail. This trail has brought many visitors to our county from around the United States. From the scenic views of farmland to access of downtowns, this robust trail connects communities from Goshen to Shipshewana. Yet, there was a stretch of property in Middlebury waiting to be developed.

Dick Cook, John Yoder, and John McKee saw the potential and envisioned a link between Das Dutchman Essenhaus, Greencroft Communities and the Middlebury Community Schools campus. Through their collaboration, a path was paved to link those important parts of town.

The new Ridge Run Trail now allows students to safely make their way from the Pumpkinvine to school buildings and encourages visitors to explore the entire community. The 1.5-mile trail also creates a 3.1-mile loop, a perfect 5k, for cross country teams from Northridge High School.

The Community Foundation was pleased to support this newest leg of the Pumpkinvine Trail by providing matching dollars to the combined efforts of the Friends of Middlebury Parks, the town of Middlebury and the Friends of the Pumpkinvine Trail.

“One of the key things that happened here was the Foundation’s money leveraged contributions and involvement from others. People saw this thing could work,” said John McKee, president of the Middlebury Parks and Recreation Board.

“In a small town, we received such a large support from the community,” said Dick Cook, president of the Friends of Middlebury Parks. “I don’t remember anything in the 60 years I’ve been here that approaches it,” he said.

The trails have spurred tourism and community activity for runners and cyclists. “A count near Middlebury tallied 88,000 annual users,” said John Yoder, president of the Friends of the Pumpkinvine. “The trails have made this area a destination,” McKee said. Visitors from around the Midwest, but even from Europe, are finding their way to northern Indiana to use this trail.

New branches of trails keep growing off the Pumpkinvine’s trunk. “It’s very satisfying to see what can be done from a pretty simple idea to begin with and branch off from that,” said Yoder, one of the advocates who got the trail constructed from the former New York Central Railroad bed.

The Community Foundation has invested into the Pumpkinvine Trail for years, including the recent efforts to make the trail connect across the farms between C.R. 33 and C.R. 20. When the trail was initially built, it was forced to go on roadways for that stretch. Construction could start this fall and the trail could soon be entirely off roads between Goshen and Shipshewana.

Transferring property, finding funding and perfecting the trail takes time and is not easy. “It takes some imagination. It takes some engineering. But imagination comes first,” Yoder said.
The following Rapid Response, Good Neighbor, Community Investment and Key Initiative Grants were awarded from the Fund for Elkhart County to organizations or programs enhancing the living experience in Elkhart County.

**Vibrant Community Grants**

**City of Elkhart**  
Go-Kart Races 2017  
$1,590.00

**Edvard Grieg Society of the Great Lakes***  
Classical Music, Art, Education Conference 2017  
$1,000.00

**Elevate Ventures**  
Northern Indiana RDA Partnership - year 1 of 3-year  
$75,000.00

**Elkhart Civic Theatre - Bristol Opera House**  
Big - The Musical  
$4,000.00

**Elkhart Civic Theatre - Bristol Opera House***  
Building Renovations Campaign  
$50,500.00

**Elkhart County Arts Alliance**  
Civic Engagement of Arts Programming  
$20,000.00

**Elkhart County Convention and Visitors Bureau**  
Little BIG Idea Grant Program  
$10,000.00

**Elkhart County Convention and Visitors Bureau**  
Vibrant Communities Initiative  
$45,000.00

**Elkhart County Convention and Visitors Bureau**  
Live. Work. Play. - year 2 of 3-year  
$90,000.00

**Elkhart County Historical Society**  
Project Archivist  
$10,000.00

**Elkhart County Parks**  
Cross Country Ski-Trail Grooming Snowmobile  
$5,000.00

**Elkhart Festivals**  
Bicentennial Experience  
$1,500.00

**Elkhart Festivals**  
Comic Con 2017  
$2,500.00

**Elkhart Festivals**  
Elkhart Jazz Festival 2017 - year 2 of 3-year  
$50,000.00

**Elkhart Health Fitness Community & Aquatics**  
Building Campaign - year 1 of 3-year  
$1,200,000.00

**Friends of the Pumpkinvine Nature Trail**  
Final Trail Extension: CR 20 to CR 35  
$250,000.00

**Goshen Art House**  
Local Playwright Development  
$5,000.00

**Goshen Art House***  
Elkhart Expansion  
$37,500.00

**Goshen Chamber of Commerce**  
Meet Me in the 574  
$2,500.00

**Goshen College**  
Music Center Performing Arts Series 2017-2018  
$5,000.00
<table>
<thead>
<tr>
<th>Organization</th>
<th>Project Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Goshen Theatre</strong></td>
<td>Building Renovations Campaign</td>
<td>$1,000,000.00</td>
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<tr>
<td><strong>Greater Elkhart Chamber of Commerce</strong></td>
<td>Launch Elkhart</td>
<td>$10,000.00</td>
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<td><strong>Habitat for Humanity of Elkhart County</strong></td>
<td>South Side Neighborhood Development</td>
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<td><strong>Indiana University South Bend</strong></td>
<td>Elkhart Center Health Sciences Expansion</td>
<td>$400,000.00</td>
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<td><strong>LaCasa</strong></td>
<td>Help-a-House 2017</td>
<td>$5,000.00</td>
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<td><strong>Mid America Filmmakers</strong></td>
<td>Goshen River Bend Film Festival 2017</td>
<td>$5,000.00</td>
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<tr>
<td><strong>Nappanee Area Chamber of Commerce</strong></td>
<td>Apple Festival 2017</td>
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<td><strong>Ruthmere Museum</strong></td>
<td>Technology Upgrades</td>
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<td><strong>Ruthmere Museum</strong></td>
<td>Holiday Season Tour 2016</td>
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<td><strong>Ruthmere Museum</strong></td>
<td>Perimeter Wall Restoration</td>
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<td><strong>Tolson Center</strong></td>
<td>Cinco de Mayo Festival 2017</td>
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<td><strong>Wakarusa Maple Syrup Heritage</strong></td>
<td>Maple Syrup Festival 2017</td>
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<tr>
<td><strong>WNIT Public Television</strong></td>
<td>Education Counts Michiana</td>
<td>$10,000.00</td>
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**TOTAL**                                          |                                         | **$3,397,090.00** |

* Challenge grant awarded, full funding is dependent on the organization’s fulfillment of the challenge.
When you put together human need, creative people and technology, there is no limit to what could happen. That is why the Community Foundation was thrilled to give a grant linking ADEC and the ETHOS service center.

For 65 years, ADEC has been helping people with disabilities in Elkhart County enjoy a better quality of life. Now, as technology changes, the agency is looking for new ways to add technology to the love and care it provides to make the residents’ lives even richer.

ADEC will be taking groups from their Day Services sites each week of the month to the new ETHOS building in Elkhart. The Community Foundation has committed to this project with a 3-year renewable grant to help cover expenses with the potential of the grant being renewed for another two preceding.

At the science center, which sprang out of former Bayer Corp. scientists wanting to bolster science education in Elkhart County, people with disabilities will be able to huddle with students, engineers, even coders, who may have an idea for how to make life easier for someone. ADEC has been promoting how technology can do that for its clients. Teams have competed in two Assistive Technologies Challenges.

“Members of the MakerHive, a group of builders, artists, and inventors based in Elkhart and surrounding Northern Indiana areas, have past experience and are eager about working in this area to turn ideas into successful applications,” said Patsy Boehler, ETHOS executive director.

“We think there are a lot of opportunities that are missed and by working together we can help with their quality of life,” Boehler said.

A needs assessment for one person showed how he struggled to see colors and shades and that quickly resulted in changing technology so he could see better, Boehler said. People who struggle to use their hands may benefit from developing utensils with different handles or shapes and that could arise out of this kind of partnership, she said.

“When people with disabilities have visited the science center, they have been fascinated by the exhibits and activities, including watching drones in action and working with robotics. ADEC may even start its own LEGO robotics team or hone how to use hydroponics on ADEC’s campus,” said Donna Belusar, president/CEO of ADEC Inc.

ETHOS and ADEC, with MakerHive members, will work together to assess the special needs and then work on addressing them. Belusar and Boehler are hoping for everyday applications, but also want more.

“I see a greater value in how a young mind is going to work with our clients,” said Belusar. They want seeds to be planted in young people. Belusar hopes that by working together they can leverage ideas into business opportunities. That could keep a talented young student working in this community, she said.

The Community Foundation has been instrumental in creating synergies by encouraging agencies to work together, said Boehler. “They are so supportive of organizations collaborating and taking their expertise to work together. It really helps us strengthen the community and rely on each other. That’s a huge benefit for all of us,” she said.

“It really helps us strengthen the community and rely on each other. That’s a huge benefit for all of us.”
Sam Anderson, an ETHOS robotics student
Mollie Coget, an ADEC Day Services Client
Brian Boehler, ETHOS Science Center Robotics Director
The following Rapid Response, Good Neighbor, Community Investment and Key Initiative Grants were awarded from the Fund for Elkhart County to organizations or programs focusing on social services issues in Elkhart County.

<table>
<thead>
<tr>
<th>Organization/Program</th>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>ADEC</td>
<td>ETHOS Partnership - year 1 of 5-year</td>
<td>$12,500.00</td>
</tr>
<tr>
<td>AIDS Ministries Aids Assist</td>
<td>Building Repairs</td>
<td>$10,000.00</td>
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<tr>
<td>American Red Cross Northern Indiana</td>
<td>Home Fire Preparedness Programming - year 1 of 2-year</td>
<td>$30,000.00</td>
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<tr>
<td>Beacon Health Foundation*</td>
<td>Blue Zone’s Project - year 1 of 3-year</td>
<td>$100,000.00</td>
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<tr>
<td>Centre-In Food Co-op</td>
<td>Maple City Market Refrigeration Unit</td>
<td>$5,000.00</td>
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<tr>
<td>Christ’s Commissary</td>
<td>Cargo Van</td>
<td>$10,000.00</td>
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<tr>
<td>Church Community Services</td>
<td>Operational Support</td>
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<tr>
<td>Elkhart Legal Aid</td>
<td>Operational Support</td>
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<tr>
<td>Feed the Children</td>
<td>Elkhart Families</td>
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<tr>
<td>Goshen Interfaith Hospitality Network</td>
<td>Fixed Shelter Site</td>
<td>$75,000.00</td>
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<td>Greencroft Foundation</td>
<td>In-Home Services - year 1 of 3-year</td>
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<td>Guidance Ministries</td>
<td>Technology Upgrades</td>
<td>$6,125.00</td>
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<td>Habitat for Humanity of Elkhart County</td>
<td>Mechanical Repairs and Restoration</td>
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<td>Heartland Alliance’s National Immigration Justice Center</td>
<td>Goshen Office Support - year 1 of 2-year</td>
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<td>Hoosiers Feeding the Hungry</td>
<td>Meat the Need - year 2 of 3-year for Elkhart County Food Pantries</td>
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<td>Lutheran Foundation</td>
<td>Addictions Prevention, Education and Recovery Programs</td>
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<tr>
<td>Maple City Health Care Center</td>
<td>Operations and Client Service Expansion</td>
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<tr>
<td>MDC Goldenrod</td>
<td>Transportation and Program Materials</td>
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<tr>
<td>Renew*</td>
<td>Transitional Housing Renovations</td>
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<tr>
<td>Ronald McDonald House Charities of Michiana</td>
<td>Capital Campaign House Expansion</td>
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<td>Salvation Army of Goshen</td>
<td>Senior Programming - year 4 of 5-year</td>
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<td>Samaritan Center Health and Living Center</td>
<td>Continuing Education Programming - year 2 of 3-year</td>
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<td>Servants at Work*</td>
<td>Wheelchair Ramps</td>
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<td>SPA Women’s Ministry</td>
<td>Transportation</td>
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<td>The Window</td>
<td>Roof Repair</td>
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<td>United Cancer Services of Elkhart County</td>
<td>Journey Through Treatment Program</td>
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<tr>
<td>Wheelchair Help</td>
<td>Equipment Restoration and Storage Racks</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td><strong>$858,076.00</strong></td>
</tr>
</tbody>
</table>

* Challenge grant awarded, full funding is dependent on the organization’s fulfillment of the challenge.
COMMUNITY FOUNDATION
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Established in 1989, the Community Foundation of Elkhart County is a public charitable foundation with endowment assets devoted to helping people from all communities within Elkhart County. The Foundation is inspired on a daily basis by the generosity of others.

THE COMMUNITY FOUNDATION OF ELKHART COUNTY IS DEDICATED TO TRANSFORMING ELKHART COUNTY BY:

Advising donors of all types and their professional advisors on charitable giving.

Awarding grants to effective nonprofit organizations that are doing invaluable work in our communities.

Providing leadership to address critical needs with a focus on youth development, vibrant community and quality of life.