



Inspiring good. Impacting success.

Founding Donors are those individuals or organizations that contributed \$50,000 or more from the inception of the Foundation in 1989 through June 30, 1995. The names of the donors will always be prominently displayed in the Foundation's Annual Report as the original endowment builders and supporters of the Community Foundation of Elkhart County.

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Inspiring good. Impacting success.

2014 – 2015 ANNUAL REPORT

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N MEMORIUM

Don Krabill March 25, 1944 – November 2, 2014 President, Geocel Corporation

Served on the Community Foundation's Board during FY 2013 – 2014 and FY 2014 – 2015 upon death in winter of 2014

Turning a New Leaf

We are pleased to introduce the Elkhart County Community Foundation's Annual Report for our fiscal year 2014-2015 celebrating our 25th year of service. As you may have already noticed the foundation is taking on a new look, a new identity if you will, represented by the Ginkgo tree. We realize this new identity is a bit unexpected and perhaps even quirky at first blush. Please allow us an opportunity to explain.

We believe the Community Foundation resembles the unique traits of the Ginkgo tree. You see the Gingko is a distinctive tree easily recognized by those familiar with its leaves. In addition the Ginkgo possesses a remarkably strong root system, offers beauty to the landscape, provides healing and has the ability to survive difficult storms and harsh circumstances.

One of the most extreme examples of the Ginkgo tree's tenacity can be found in Hiroshima, Japan. Six trees, having been planted over a stretch of over 300 years going back to the 17th century, were among the few living things in the area to survive the 1945 atomic blasts. Although almost all other plants and animals in the area were killed, the charred Ginkgoes survived and recovered. And they are still alive today.

The Ginkgo tree is one of the longest living species known to man with ages estimated at thousands of years old. It is sturdy through the winter and not susceptible to disease; therefore, ancient civilizations used its leaves in art and literature as symbols of strength and hope – inspiring good.

It's with strength and hope the Community Foundation of Elkhart County seeds the local landscape, supporting organizations and ideas that potentially stand the test of time. Much like the Ginkgo trees in Japan, the Foundation did not break during the storms of the recent Great Recession here in Elkhart County. Instead, the Foundation's board and donors stood strong during this difficult time and generously provided assistance to our citizenry.

Over two thousand years, Ginkgo leaves have been used as remedies. Similarly, the Community Foundation of Elkhart County assists hundreds of community concerns and needs, supporting nonprofits and various endeavors that improve the health of our community, our businesses, and our people – impacting success.

The Ginkgo leaf was chosen as our new logo for its unique character and distinctive look that will stand out and be identifiable throughout the community. As the Community Foundation of Elkhart County delivers support, actual Ginkgo trees will be planted at the sites where we have invested as a reminder of the community's encouraging growth. Inspiring good. Impacting success.

We hope you appreciate the new identity, the new annual report and stories and photos, our newly branded website, InspiringGood.org, and the new Gingko trees that will be planted throughout Elkhart County.





In this year's annual report, you'll find a new way we present our information. Some of the lists we have traditionally printed have transitioned to stories of the people behind our grants and funds and to show how they inspire good and impact the success of our community. What we do is so much more than numbers and lists of donors.

Read about the importance of the Legacy Society – why taking action now to improve your community after you're gone is vital. Find out how one family took a painful situation and turned it into a way of giving rainbows to others. Discover the importance of the Foundation's role in assisting nonprofit organizations – other than funding. Learn the connection between supporting education scholarships and the results of one recipient who is paying it forward. See how community grants are having a positive impact across Elkhart County. We hope you'll experience a new perspective and enjoy this year's annual report more than any other we've produced.

Our commitment to our stewardship and responsibilities as the Community Foundation has never been more focused and determined as it is now. In this way, we are turning a new leaf. We look forward to another quarter century, and beyond, of consistent growth and increasing reach, serving organizations and the people of Elkhart County.

Warmly,



Rick Jenkins CHAIRPERSON

Pete McCown PRESIDENT

Financial Position

ELKHART COUNTY COMMUNITY FOUNDATION Unaudited Financial Statements for Fiscal Year Ending June 30, 2015 & 2014

SUMMARY STATEMENT OF FINANCIAL POSITION

TOTAL ASSETS	\$236,185,982	\$227,409,428
Other assets	24,939	75,231
Property and equipment, net	91,176	37,637
Cash value of life insurance	159,512	157,816
Third party account receivables, net	2,228,558	2,633,571
Property held-for-sale	682,952	2,206,950
Investments (at fair value)	232,862,932	222,298,223
Cash and cash equivalents	135,913	—
ASSETS	JUNE 30, 2015	JUNE 30, 2014

LIABILITIES AND NET ASSETS

TOTAL LIABILITIES & NET ASSETS	\$236,185,982	\$227,409,428
Net assets	216,237,831	215,204,284
Custodial funds	19,301,088	11,314,744
Annuities payable	259,755	336,825
Grants payable	289,610	214,807
Accounts payable	97,698	338,768

TOTAL FOUNDATION ASSETS (IN MILLIONS)



Statement of Activities

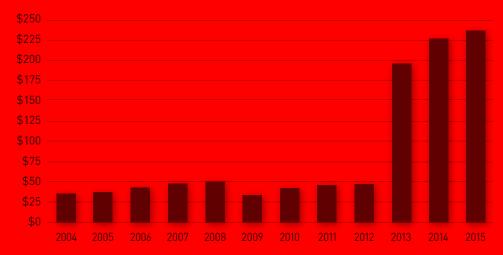
ELKHART COUNTY COMMUNITY FOUNDATION

Unaudited Financial Statements for Fiscal Year Ending June 30, 2015 & 2014

SUMMARY STATEMENT OF ACTIVITIES

NET ASSETS, END OF YEAR	\$216,237,831	\$215,204,284
Net assets, beginning of year	215,204,284	188,260,542
Increase in net assets	1,033,547	26,943,742
TOTAL EXPENSES	\$10,587,189	\$6,848,818
Operational expenses	1,063,139	944,992
Fund administrative fees	953,741	965,020
Grants	8,570,309	4,938,806
EXPENSES		
TOTAL SUPPORT, REVENUES, GAINS, AND LOSSES	\$\$\$\$\$\$\$\$\$\$\$\$\$\$	\$33,792,560
Other revenue	14,350	111,183
Gain (loss) on property held-for-sale	59,600	(785,651)
Change in value of life insurance	1,696	5,573
Change in value of split interest agreements	55,403	37,915
Fund administrative fees	1,022,110	1,020,445
Investment return, net	(745,432)	26,807,058
Contributions and grants	11,213,009	6,596,037
SUPPORT, REVENUES, GAINS, AND LOSSES	JUNE 30, 2015	JUNE 30, 2014

FOUNDATION ASSETS 2004 - 2015 (IN MILLIONS)



Professional Advisors are Crucial to Making Effective Philanthropy Possible

The Community Foundation of Elkhart County is able to do an amazing amount of good for our community, working with many wonderful donors across Elkhart County. But many of them wouldn't have connected with us and our reach and resources without their professional advisors, who provide an absolutely vital link between us and those who want to do the most good with their resources, but don't know where to turn.

The work that these professionals do to help link givers to us and to our work can't be overestimated or over appreciated. From referring clients to us for today's giving to partnering with us on the estate planning council to making legacy referrals for the 120 people who have decided to designate the Community Foundation of Elkhart County as a beneficiary in their estates, we couldn't do what we do without the advisors of this county.

Sure, our staff works very hard to build relationships across the community, but without the additional link provided by planners, we wouldn't be able to make as big of a difference across this community, from scholarships to grants.

Mike Nicolini is one of those advisors who has a relationship with us that we value, and the respect and appreciation go both ways. He serves on the Estate Planning Council of Elkhart County, a group made of professionals who get together on a routine basis to share ideas and thoughts on estate planning and how, as a group, they can better their professions. It's made up of lawyers, trust officers, investment advisors and certified public accountants who advise their clients on estate-planning matters.

They meet four times a year and bring in outside speakers to cover various aspects of tax and estate-planning codes. Many of the members of the council have had working relationships with the Community Foundation for decades, but over the last couple of years the council and the Community Foundation thought it was a natural fit to formally work together, sharing the message of the Community Foundation.

That also allows the Estate Planning Council access to speakers who otherwise wouldn't have been available, said Nicolini, a wealth advisor for McGladrey in Elkhart. In his professional life, he works with individuals, helping them grow assets, protect those assets and ultimately transfer those assets to their descendants and charity.

"In one of my prior careers, at KeyBank, I met Bill Myers, which was my first exposure to the Community Foundation. Since then, I've personally made gifts, I've become involved in making recommendations to clients about options made available through the Community Foundation," he said. "There's a number of reasons why you would want to work with the foundation," he explained. "I think simplicity is an important aspect. I think it's also having that legacy, giving back to the community in which you either grew up or have some large amount of loyalty toward ... Your money can stay local. You get to see personally how the money is being used, how it betters the community. It's an exciting thing to see."



Mike Nicolini Estate Planning Council of Elkhart County, and Wealth Advisor, McGladrey, Elkhart.

"If you had to replicate this on your own, obviously it would take a lot of time, a lot of resources that perhaps myself and some others would not have. They always communicate well," Nicolini said. "Having the staff here that deals with charitable requests on a daily basis, I think that expertise goes a long way."

On a personal level, Nicolini said he'd like to see the Community Foundation help drive kids to be the best they can, to provide those resources where they are lacking, so that when kids grow up, they get a very sound education and bring that education back to our community. "Not only in terms of economics but as well in the quality of life in Elkhart County," he added.

Nicolini makes annual gifts to the Community Foundation, but he's also one of the members of the Legacy Society. He said, "Upon my demise, I certainly would like to see my funds go to organizations that support things near and dear to me."

Nicolini's personal involvement includes organizations like the Purdue Club, Junior Achievement and the Kiwanis Club, and he has every confidence that the Community Foundation will allow his work to continue through the causes he chooses to serve. "Otherwise I would not be involved in, or recommending clients to talk to, the Community Foundation. It's a very well-run organization," he said.

"Quite frankly," he continued, "there's very few organizations that essentially have some perpetuity to them. I would tell people it's a great resource. It's certainly a good option for those donors who want to have a fund named after them, for them to be able to more or less pick and choose what's near and dear to them in terms of a nonprofit."

"It's a place where their legacy can live on for many, many years after they're gone," he said. "Giving back, to me, provides an opportunity for when I leave this earth, hopefully I've been able to make a difference and hopefully make a lot of other people's lives better in the community. With a little luck, those that are unfortunate can have the resources to achieve and better themselves."

The Elkhart County Estate Planning Council Committee is comprised of professional advisors who serve Elkhart County and represent the broad segments of its membership.

John King, Everence Deb Beaverson, Beaverson Law Group, PC Andrew Asma, KeyBank Randall Jacobs, Yoder Ainley Ulmer and Buckingham, LLP Shannon Klein, First State Bank of Middlebury Angie Miller, Insight Accounting Group Jim Neff, Greencroft Foundation Mike Nicolini, McGladrey Nate Stemm, Edward Jones





Legacy Society List 2015

The Legacy Society includes the names of those who have informed us of bequests, policies, trusts, and other end-of-life planned gifts, for the purpose of encouraging others. Some members of the Legacy Society, however, have chosen to inform us but otherwise keep their decision confidential.

Anonymous 1 Anonymous 2 Anonymous 3 Mrs. Dorothy Ainlay* Richard and Linda Armstrong Harold "Doc" and Jane Atkins Paris and Becky Ball-Miller Glenn and Joan* Banks John and Nancy Banks William and Linda Beier Al and Rebecca Benham James and Joan Bock Wilbur and Sarah Bontrager Bertha Bontrager-Rhodes Thomas and Elizabeth Borger Dorothy Borger Jean Borneman Brian and Jeannelle Brady Terrence and Kathy Brennan James and Patty Brotherson Bunky Brown* George and Martha Buckingham Justine Sparks Budd* Wilbert and Alice Budd* Robert Burger B. Jane Burns John* and Rachelle Calvert James and Anke Chandler Brantly* and Katie Chappell Betty Chatten Jack and Karen Cittadine Brian and Diana Clark Todd and Missy Cleveland Tom and Dot Corson Donald* and Margaret Covert Betty Cox Richard W. and Mary Davis, Jr. Iune Deal* Arthur and Patricia* Decio Elizabeth De Fries* Donald and Melanie DeGroff Robert and Mary Pat Deputy Thomas* and Lois Dusthimer Kav Ann Eller Sharlene Eller Preston* Jane Eslick

Ned and Agda Farber* Frederick and Dorothy Feick John and Lois Fidler Lewis and Elizabeth Fidler* Ivan Fisher* John and Margaret Foreman Andrew and Kathy Frech L. Craig* and Connie Fulmer Daniel Fulmer Bill and Sue Garvev Robert and Stevie Giel Sharon Ann Gongwer William Goodsene Christiana Graham* Ralph * and Opal E. Gunden Guy David Gundlach* John Harman Terry and Lu Hoogenboom Shirley Hoover Mary E. Hoover Floyd and Esther Hoover Joyce Hultin* Eugene W. and Barbara* Hungate Tom and Vera Irions Randall and Rachel Miller Jacobs Rick and Sandy Jenkins William P. and Toni Johnson Levon and Dorrene Johnson Stephen Kash Carolyn Keefe Thomas and Suzanne Keene Robert J. and Kristy King Richard and Susan Klepinger Don L.* and Jurate Krabill Michael L. and Rebecca Kubacki Mark and Karen Kurtz James A. Leaverton John and Jane Leavitt Merritt and Dierra Lehman Robert and Carolyn LeMaster Walter and Jane Lerner* Tom and Marianne Lilly Ralph* and Rita Lockerbie Allan and Karon Ludwig Mervin and Dorothy Lung Philip and Jeannette Lux

Joseph* and Penny Manfredi* Robert W. and Gail T. Martin Frank and Marsha Martin Rex and Alice Martin William* and Margaret Martin Irma Mast Kathleen McCoy-Royer Betty Jean McKeever James* and Ann McNamee Ruth Miller S. Ray* and Linda Miller Bob and Sue Miller Gordon and Marie Moore G. Lynn and Linda Morris Dan and Jan Morrison Don and Jane Mossey* William and Patricia Myers* Thomas* and Mary Naguin Thad and Rachelle Naquin James and Joyce Nelson Dzung and Francoise Nguyen Mike Nicolini Myrl and Phyllis Nofziger Shannon Oakes Virginia J. Pardee* Jeffrey and Diana Peat Richard and Suzanne Peterson William O. and Loretha Phillips* Mike and Judy Pianowski Frank and Barbara Piaskowy James and Sharon Piechorowski Mac Pierce and Lori Schiltz **Richard and Susan Pletcher** Donald Pletcher Kenneth and Jean Pletcher Thomas and Dana Pletcher Doug and Mary Putnam Clayton and Carol* Quimbach Larry and Elizabeth Renbarger Robert E. and Sandy Richardson Florence Richardson* Mary Jane Rieth* Lucille Risser* Martha Ann Rieth VanDyke Kelly and Karen Rose Charlene Rule

Marly and Laura Rydson Janet Elaine Ryman Vernon and Doris Sailor* George and Terri Schmidt, II William and Lorette Schmuhl, Jr. Michael and Vickie Schoeffler Barbara Schricker* Oscar W. and Marilyn Schricker Susan A. Schricker Nancy Schricker Harold* and Donna Schrock Bob and Marie Schrock Janet Rae Scribner Charles Seevers* Paul Shannon Daniel and Josephine Sherman* Stuart W. and Shirley H. Showalter James and LaRayne Siegmann William* and Bernice Simms Harold^{*} and Patricia Smith Brian and Lauri Smith David and Nancy Smith, Jr. F. Richard and Josephine Snyder Christopher and Jodi Spataro William D. Stimpson* Donald and Claudia Stohler Tim and Christy Stonger Dick and Kay Stout Marjorie M. Swift* W. Earl and Linda Taylor Richard M. and Anne K. Treckelo Gerald A. and Barbara J. Trolz Nura K. Turner John and Carole Ulmer Adrian* and Treva Vaksvik Richard and Bellodene Van Der Karr* Michael and Meredith Vickrey Mary Elizabeth Walker* Thomas and Patricia Warrick Laveta Weaver David* and Dottie Webster M. Scott and Kimberlee Welch Jeff and Phid Wells Karen R. Wesdorp John and Carolyn Wolf Chris Wolfe Al and Marie Yoder

*deceased



Secret RainBows Foundation

When it rains, look for rainbows.

"Our inspiration came out of, 'What if we could do some things that weren't the big things?' We knew we couldn't change the medical outcome for anybody. But what we thought we could do is at least provide their stay a little more comfort. That was really our inspiration for creating Sydney's Secret Rainbow Foundation. We wanted to give rainbows to parents that needed them.

Establishing a Private Foundation through a Donor Advised Fund



\$0		\$236 MILLION IN ASSETS

When you're going through the greatest trials life has to offer, that's not usually a convenient time to sit down and consider whether to create a private foundation or to find an alternative.

But sometimes the worst time to think about it is also the most important time. And those are times when people can turn to the Community Foundation of Elkhart County, when they can talk to us and we'll listen, find out what they want, and then offer our services, if appropriate, or give them recommendations elsewhere.

Oftentimes, setting up a designated fund, memorial gift or donor-advised fund through the Community Foundation is the most effective way to go, and we have lots of experience. That's why we were able to come alongside Amish and Amy Shah and help them at a very tough time in their lives.

The Shahs reached out to the Community Foundation of Elkhart County in 2012 as they decided how to build a legacy out of a personal tragedy. "It was very consultative, it wasn't selling something, it was more, 'Here are your options: You can start your own private foundation and here are the pluses and challenges, or you can use the Community Foundation,' " Amish said. "We evaluated all our options, and in the end decided it was not only the best solution, it was the easiest solution, and it really helped us achieve what we were trying to do."

They were really looking at four key things. First off was ease of use. "If it wasn't easy for us, it was going to distract from what we wanted to do," he said. Next came trust. "We wanted to be able to develop the foundation and put the money somewhere that we trusted and that the community would trust," he explained, "because it wasn't just our money going into the foundation. We were raising money from the community."

Third, they wanted people they could believe in. "We wanted to make sure that what we were doing, we'd be able to establish the relationship and get constant feedback or at least some coaching. Not only are they professional, they've become really part of our family."



Finally, cost was a consideration. "We'd have to have staff, we'd have to go through all the rigorous process of setting up our own foundation," and that adds to the costs and distracts from the mission, Amish said.

He recommended that anyone considering a similar foundation talk to experts. Shah said, "If people are interested in doing something, just do it. For us it wasn't that challenging. It took a couple of phone calls, a few weeks to think about it and we pulled the trigger. It took us about a month and we started receiving money. It was an easy, smooth process."





These bracelets are for everybody who lost someone. They also signify support to the foundation and are sold to help raise funds. "The Community Foundation's focus is whatever my focus is. It's never anybody else's agenda but ours. They really do a great job of putting your priorities as THE priority. "

SEEING THE RAINBOW

Six years ago, the Shah's took life-changing steps as parents when Maya was born. About three years later, Sammy joined the family. Not long after that, they learned that their beautiful family was about to expand again with the addition of little baby Sydney. Sydney was born in Indianapolis Feb. 22, 2013. Sadly, the span of her too-short life ended June 30, 2013. But during her life, she inspired her parents to help her name live on and become a blessing to others.

"After Sydney's passing, what we found is we were really inspired by the people that we'd met there, a lot of the parents that we'd met. We saw some parents that really didn't have the same opportunities we did ... We knew we couldn't change the medical outcome for anybody. But what we thought we could do is at least provide their stay a little more comfort. That was really our inspiration for creating Sydney's Secret Rainbow Foundation. We wanted to give rainbows to parents who needed them."

The anonymous "rainbows" can take any form. An iPad allows younger children to have FaceTime so they can see their brother or sister. Or "rainbows" can be anything from cleaning somebody's house if they're about to come home, sports tickets, museum passes, a few nights in a hotel so they can get out of the hospital or not have to stay at the Ronald McDonald House – so parents can have some escape time.

Those gifts in Sydney's name pay her legacy forward, allowing her parents' love of her to find a positive outlet and boost people whose situations Amish and Amy understand all too well. And the work of Sydney's Secret Rainbows Legacy Fund has been rewarding on many levels for the Shahs. "Not only has it touched the lives of people who receive rainbows, it's touched the lives of people who are giving to our cause and hear our story," he said. "It's about being able to memorialize our little angel."





One of the Biggest Gifts People Make through the Community Foundation is Education

SCHOLARSHIP FUNDS - 14.2 MILLION

\$0		\$236 MILLION IN ASSETS
		1

While more and more people are learning about the Community Foundation of Elkhart County for our work in providing various grants to efforts to improve the quality of life, to help children and to help make Elkhart County a more vibrant community, that's only part of the picture.

In fact, the mainstay of our giving since the Community Foundation started in the 1980s has been scholarships. And while we've stepped up the amount of grant funding we've committed to Elkhart County, we haven't backed off one bit on our commitment and that of our donors to helping provide quality higher-education opportunities to Elkhart County students.

In fact, we manage so many scholarship funds and work with Dollars for Scholars groups who keep track of their own students that it's impossible to get an exact count of how many students went to college with the aid of funds managed by the Community Foundation, with us only able to say that it's in the tens of thousands. But we do have these concrete numbers: In fiscal 2015, we awarded over \$900,000 in scholarship funds alone. Over the last quarter of a century, we've awarded \$10.4 million in scholarships.

Those gifts range from small scholarships to ones that entirely cover four years of tuition. Each of those gifts has two things in common. First, each one came from somebody who wanted to use their wealth to provide students the opportunity for a better future. Secondly, each donor came to add a leaf to the tree of the Community Foundation, which serves as the trunk of an organization whose branches spread across the community and across generations.



The first bud of that tree came long before a group of people, including Bill Budd, Oscar Schricker, Jim McNamee Bill Myers and Dr. John Foreman, established the Community Foundation. Many people remember Foreman as a Goshen dentist, but long before that he was a young man with the desire to get a higher education. Unfortunately, life intervened and left him without the means.

He grew up in Goshen, and had the chance to go to college at DePauw University. But during his freshman year, tragedy struck when his father died. That meant that aside from personal tragedy, his family's financial situation changed. John's older brother was in college, too, so John dropped out. Then something unexpected happened that changed the young man's life forever. DePauw contacted him and told him that a scholarship had been established, and he qualified.

Dr. Foreman was able to finish college thanks to the mystery gift. Following graduation, he wanted to go to dental school, and had been accepted to Northwestern University, but again, he didn't have the means to make that happen. Once again, he got a life-changing surprise. Someone enabled him, through the university, to complete dental school. John never knew who made his education possible, but his daughter, Martha, said, "That may have been the genesis of his interest in providing scholarships for kids."



It was a very personal cause for Dr. Foreman. In fact, in the 1980s he asked Martha, by then a local attorney, to look into establishing a private foundation for that purpose. However, a private foundation was too expensive, too complicated and just wasn't practical for the amount of money involved. By then something was happening in Elkhart County with Budd, Schricker, McNamee and a variety of other community leaders, people like Charles Ainlay, Jon Armstrong, Lehman Beardsley, Art Decio, Samuel Hoover, William Johnson, Lee Martin, Richard Pletcher, Laura Rydson and Thomas Warrick.

This idea of the Community Foundation took root with these community leaders, and Foreman helped give it form. He provided the starting large donation to the Community Foundation, which perfectly fit his desire, his calling, to help Elkhart County's students.

Between his first gift in the 1980s and his death in the late 2000s, Dr. John Foreman donated roughly \$500,000 to his scholarship fund through the Community Foundation. Through our fiscal 2015, the fund set up by Dr. Foreman and his wife has awarded an astonishing \$630,000 in scholarships. Thanks to the Community Foundation's fiscal management, the original principal is intact, and there's more.

Today, Martha Foreman stays connected with the foundation on her parents' gift, and this second-generation member of the Foreman family gets to meet and interact with some of the students her parents are blessing today, the latest in a long line of students they've helped. And there's absolutely no end in sight to that line of students.

"The people at the foundation genuinely want to make sure the donor's original intentions are being honored," Martha said. She doesn't hesitate in recommending people work with the Community Foundation to set up scholarship funds.

It's that enduring commitment to the original intentions of the donors that sets the Foundation apart from setting up a scholarship through a university, where Martha said sometimes the original intent can fall by the wayside over time. It led to the Dollars for Scholars program chapters across Elkhart County investing their funds with the Community Foundation, starting in 1992.

This Lilly Scholar Returned to Improve Our Community

Some people worry that Elkhart County spreads the seeds of its best and brightest to the winds. But plenty of those seeds take root right here. Consider Melinda "Mindy" Park. As Fairfield senior Mindy Whitehead, she had aspirations to become a teacher and felt a tug to go out of town. Her parents hadn't gone to college, and the New Paris farm family didn't have the means to make her dream of on-campus living a reality.

But in 2002, the Community Foundation of Elkhart County awarded the Lilly Endowment Community Scholarship for Elkhart County to Melinda, and that changed not only her prospects, but the children of our community. "It was an awesome gift," she said. She was stunned when she realized the scholarship would allow her to branch out on her own, to have a residential college experience and get an education at Indiana Wesleyan University, which offers a topnotch program for aspiring teachers.

She's now Mrs. Park, a secondgrade teacher at West Goshen Elementary School, educating children in the heart of Elkhart County. Mindy's contributions to the community come in many forms, but at the core it's about giving back.

Mindy (Whitehead) Park

Past recipient of Lilly Endowment Community Scholarship for Elkhart County



Coming Together Under the Branches of the Community Foundation

DESIGNATED FUNDS - 36.9 MILLION

|--|

Sustainability. Longevity. Strength. These are all goals that nonprofit organizations seek as they endeavor to change the community around them for the better. The Community Foundation of Elkhart County provides those qualities.

We help many organizations pool their investments together to get access to better performing, long-term financial products. We also serve as a shade tree under which likeminded groups can get together and put their heads together to figure out how to improve our community.

Ask Ritch Hochstetler, the president of uLEAD, a 17-year-old character-bulding organization. Hochstetler and his board this year decided that the Community Foundation offered them the most effective options to not only manage their funds, but to reach the nonprofits they strive to serve in this area.

In fact, the Community Foundation has opened doors for uLEAD that have amazed Hochstetler. "The Community Foundation has the expertise and the management consultation to help our board to manage our resources in a way that our mission will continue to happen," and the Community Foundation has brought other nonprofits alongside uLEAD in positive collaborations that never would've happened without the Community Foundation.

uLEAD was started in 1998 to create opportunities for character and leadership education for teens and young adults. "Our focus is on developing leaders, fostering growth and inspiring change," explained Hochstetler, uLEAD's president for the last decade. "Our highest value is servant leadership, so we're looking to take the principles of servant leadership and to find ways to communicate that so it can be something that can be integrated into people's lives."

Hochstetler said, "We're looking at connecting ourselves with organizations that share our values ... We learned that the values of the Community Foundation: youth development, vibrant communities, increasing the quality of life — those are all kinds of values that are part of persons and organizations that are committed to servant leadership."





Ritch Hochstetler

uLEAD Character Building & Leadership Organization

eadership

"We learned that the values of the Community Foundation youth development, vibrant communities, increasing the quality of life — those are all kinds of values that are part of persons and organizations that are committed to servant leadership."

e)

Especially appealing was the opportunity to become part of the donor-matching program, which enhances the funds raised by uLEAD to serve teens and young adults. It was the new opportunities — solid financial management, coming to the table with the organizations uLEAD serves, and the core values of the Community Foundation — which led uLEAD's board to decide to entrust their funds with the Community Foundation.



"The sustainability provides us with peace of mind. The founder of our organization wanted to set up this organization so that it lasts, so that it continues. If staffing changes, if board members change, we still have that same commitment to managing what has been given to us to accomplish our mission," Hochstetler said. "There are no regrets about partnering with the Community Foundation."

"I'm excited about the possibilities. uLEAD is about heart work, about working that transformation, and I feel like the Community Foundation, that's what they value, lasting change and heart work. It's a really good partnership."

For any organization contemplating working with the Community Foundation, Hochstetler has simple advice. Get in touch with the Community Foundation.

"Start a conversation," he said. "Share your mission, share what you are trying to accomplish. Let the Community Foundation listen and bring their expertise and their thoughts, because they can help you to think through possibilities. They can help you think through how you can be connected and the services they offer that can enhance the work that you do."

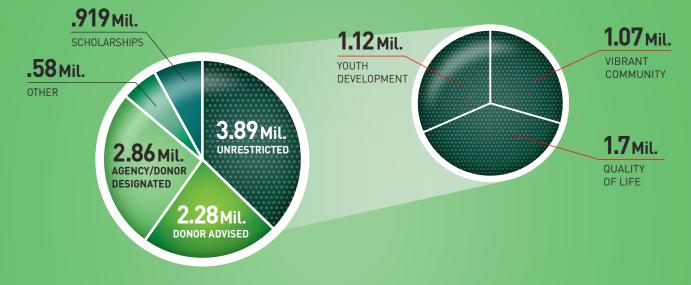
\$10.5 MILLION DOLLARS IN AWARDS THROUGH THE FOUNDATION IN 2014-2015



OUTGOING FINANCIAL AWARDS ISSUED IN 2014-2015



FUND FOR ELKHART COUNTY **GRANTS BY FOCUS AREA** 2015 FISCAL YEAR



GRANT HISTORY – TOTALS BY PROGRAM AREA

ESTIMATED GRANT TOTALS PER AREA	1989 – 2014
*1989 - 1999 (AREAS NOT RECORDED)	\$3.8 MILLION
ARTS & CULTURE	\$2.8
COMMUNITY DEVELOPMENT	\$5.0
HEALTH & HUMAN SERVICES	\$6.8
EDUCATION	\$6.1
IUSB ELKHART CAMPUS PROJECT	\$4.1
LERNER THEATRE PROJECT	\$1.4
RELIGION	\$2.8
SCHOLARSHIPS	\$10.5
YOUTH & CHILDREN SERVICES	\$4.3
UNRESTRICTED	\$12.8
MATCHING GRANT PROGRAMS	\$1.7
TOTAL	\$62.5

Here's How We're Helping Improve Lives for the Youth of Elkhart County

FUND FOR ELKHART COUNTY / UNRESTRICTED - 162.4 MILLION



There are a lot of groups working hard to improve Elkhart County in many ways, and all could use some help.

When a dozen local agencies that serve youth get together and decide to combine their efforts in a new push to try to keep problems from getting overwhelming for the at-risk youth of our community, that's worth jumping in and supporting — especially when they plan to use an evidence-based wraparound process.

That's exactly what happened when the Community Foundation of Elkhart County made a three-year, \$750,000 commitment of Youth Development Grants to support the Partnership for Children, a worthy collaboration of groups working to help improve the lives of children across Elkhart County.

When we spent a year listening to people across Elkhart County, one of the key things we heard was that successful youth development requires partnerships among all contexts where youth spend time, including home, school and community.

The Partnership for Children meets most of those criteria, starting with the biggest one, collaboration. The effort shows an unprecedented level of collaboration to establish a local program. It's one we believe in so much, our initial \$250,000 investment will cover about 80 percent of the program's initial costs.

This joint program will teach at-risk youth social skills and offer them behavioral support in a broad-based effort to improve their lives. It launched in May and brings high-level services to these children and their families.

Instead of waiting until things get bad enough that the children wind up in the courts, the Partnership for Children will work with youth who act out at youth services agencies like The Crossing, the Boys and Girls Clubs, Bashor Children's Home and Five Star Life. In all, the agencies serve some 5,000 children in Elkhart County every year.





The Partnership for Children will positively affect them in three distinct ways.

First, staff and volunteers at each agency will receive common training to better equip them to handle behavioral and emotional challenges youth may face.

Second, the grant will fund hiring mental health professionals to serve youth at all of the agencies using a wraparound model that surrounds youth and families with formal and informal supports.

Third, all of the partner agencies will have better access to mental-health expertise, which can be provided in a community-based setting where families are most comfortable.

It's an effort that aligns perfectly with the Community Foundation's goals and the criteria that matter to us as we decide on where to put our resources.



Youth Development Grants

Includes Rapid Response, Good Neighbor and Community Investment Grants

A.R.C. Alliance Inc. One Love Community Summer Circle	5,000.00
All God's Children Childcare Ministry Youth Development	3,420.00
American Red Cross - Elkhart County Cha Basic Aid Training (BAT)	pter 5,000.00
Baugo Community Schools Certified Learning	24,590.00
Big Brothers Big Sisters of Elkhart County Enrollment for New Community Based Matches	35,100.00
Boy Scouts of America, LaSalle Council City of Elkhart Afterschool Cub Scouts	5,000.00
CAPS - Child And Parent Services Triple P Program and operational support	250,000.00
CAPS - Child And Parent Services New curriculum and training	51,000.00
Elkhart Christian Academy Renovation of science lab	62,500.00
Elkhart Community Schools Wall of Heroes Project	1,800.00
Elkhart County 4-H Dairy Feeder Calf Club Exhibition Barn construction	* 34,000.00
Elkhart County Jazz Education Workshop Elkhart County Jazz Education Workshop	3,000.00
ETHOS Encouraging Technology Hands On Running on STEAM	Science 100,000.00
Five Star - Manowe Ministries Camp scholarships	30,000.00
Girls On The Run Michiana 2015 Girls on the Run in Elkhart County	5,000.00

Goshen College Early Parent Engagement	
Through Music Together	10,000.00
Horizon Education Alliance	
Operational support	100,000.00
Indiana Youth Institute	
Elkhart County Youth Worker Cafe	3,000.00
LoveWay	
Indoor and outdoor arena reconstruction	35,000.00
Oaklawn Community Mental Health Cente	
Year 1: Partnership for Children	250,000.00
Pleasant Oaks Preschool	
Pleasant Oaks Preschool move	5,000.00
Ryan's Place	
Year 1: Grief support programs	30,000.00
Support Our Kids Inc/My Hood Needz Me	
3LT and UGA programs	6,000.00
The Young Entrepreneurs Academy - Greater Elkhart Chamber	
The Young Entrepreneurs Academy	1,600.00
Trinity United Methodist Preschool *	
Playground project	9,500.00
U-TURN Ministries of Goshen d/b/a The P	OST
Replacing the boiler system	10,000.00
U-TURN Ministries of Goshen d/b/a The P	
Needed building updates	40,000.00
TOTAL 1	,115,510.00

* Challenge grant awarded, full funding is dependent on the organization's fulfillment of the challenge.

This Connection Helps Make Our Elkhart County Community More Vibrant



We believe, along with so many people in our community, that having a vibrant community, having a "quality of place," improves community pride and overall life satisfaction.

The Pumpkinvine Nature Trail provides key community connections that help make life better in Elkhart County. Thanks to the Friends of the Pumpkinvine Nature Trail, bicyclists from Elkhart, Dunlap or Goshen can ride trails that take them along the old Pumpkin Vine Railroad through Middlebury and to Shipshewana.



FUND FOR ELKHART COUNTY / UNRESTRICTED - 162.4 MILLION

IN ASSETS

\$236 MILLION

The trail is not even done yet and has already gained national recognition for the beautiful, quiet and safe path which runs northeast from Goshen, which itself the nexus of a variety of bicycle and pedestrian paths that lead down to Waterford Mills and up into Elkhart.

The respected Pumpkinvine 17.6-mile trail is almost complete along the rail bed, and we believe in this connection, this community amenity, enough to commit to closing the only gap in the trail in Elkhart County. That gap right now takes bicyclists off the trail and along a 1.5-mile stretch that follows roads between C.R. 33 and C.R. 20 between Middlebury and Goshen.

The Community Foundation committed \$150,000 a year for two years in matching Vibrant Community Grants to challenge the Friends to raise the money necessary to close the gap in the trail.

As a nonprofit group, the Friends of the Pumpkinvine Nature Trail has been working with landowners and has a tentative route laid out once they're able to raise the entire amount with our help.

When it's done, families will be able to safely enjoy the entire trail. Our funding will help take them off roads and onto a wooded path that intersects streams and passes by ponds. It's a one-of-a-kind way to experience our Amish neighbors, both those using the trail and those who live in a pastoral setting on either side.

Hundreds of people use the Pumpkinvine Nature Trail each day, and every year, up to 80,000 people use parts of the trail. Less than a year ago, the Pumpkinvine Nature Trail was named "Trail of the Month" by the Rails to Trails Conservancy, a national group.

While the Pumpkinvine Nature Trail is a nice amenity in and of itself, it's also part of that larger network in the area. Each trail has demonstrated a value by itself, but as a network it may offer a greater value than the sum of its parts by improving the vibrancy of our community.

That sort of collaborative, community-changing impact is important to the Community Foundation. When it's done, the Pumpkinvine will provide a key link in the bicycle and pedestrian network of trails between Shipshewana, Middlebury, Goshen and Elkhart, increasing our community's connections and vibrancy.



\$0

Vibrant Community Grants

Includes Rapid Response, Good Neighbor and Community Investment Grants

Bristol Public Library	
Bristol Public Library's Creative Technology Center	20,000.00
Camerata Singers Of Elkhart Inc 40th Anniversary Concert: Handel's Messiah	3,000.00
Christian Business Men's Connection	
Collaborative Christian Business Men's Connection	2,000.00
City of Elkhart Elkhart's Salute to Veterans, WW II Re-enactment	5,000.00
City of Goshen	
YR 3 of 3 (Fidlers Pond) June 2012 Tabled to Sept	50,000.00
Connect, Inc. Indiana Regional Cities Initiative	10,000.00
Downtown Elkhart, Inc. Pillars of Elkhart - ALLEY ACTIVATION	2,105.00
Downtown Elkhart, Inc. The SoMa Live/Play Initiative	25,000.00
Elkhart Christian Academy 2014 ECA Golf Benefit Sponsor - Hole Sponso	r 500
Elkhart Civic Theatre - Bristol Opera Student Designed Backdrops	2,500.00
Elkhart Civic Theatre - Bristol Opera	
ADA-Compliant Restrooms at the Bristol Opera House	7,500.00
Elkhart County Community Foundation	(0.000.00
Nonprofit support - event sponsorships	40,000.00
Elkhart County Symphony Association Marketing assistance for the Elkhart County Symphony	10,000.00
Elkhart River Restoration Association Dredging of Goshen Dam Pond	100,000.00
Elkhart River Restoration Association Dredging of Goshen Dam Pond	100,000.00
Elkhart River Restoration Association * Dredging of Goshen Dam Pond	165,000.00
Friends of The Lerner, Inc.	

Friends of the Middlebury Parks * Ridge Run Trail System 50,000.00 Friends of the Pumpkinvine Nature Trail * Middlebury Nature Trail Extension 150,000.00 **Goshen Art House** Indie film special events 5,000.00 **Goshen Historical Society, Inc.** Police booth roof and interior repair 3,000.00 Goshen Theater, Inc. Goshen Theater, Inc. 100,000.00 Indiana Philanthropy Alliance 1,500.00 25th anniversary additional gift **Midwest Museum of American Art** Chimney reconstruction 7,427.00 **Midwest Museum of American Art** Building restoration 71,000.00 **Nappanee Area Chamber of Commerce** Nappanee Apple Festival 5,000.00 Premier Arts, Inc. Harriet the musical 5,000.00 **Ruthmere Museum/Foundation** Havilah Beardsley House final payment of challenge grant 13,640.00 Simonton Lake Preservation Trust Sediment removal/water quality improvement 50,000.00 **Vermillion Area Community Foundation** Memorial 250 Wellfield Botanic Gardens, Inc. Memorial 250 Wellfield Botanic Gardens, Inc. Second Payment for Education Program Director 15,000.00 WNIT Michiana Public Broadcasting Art Decio Documentary 5,000.00 TOTAL 1,074,672.00

* Challenge grant awarded, full funding is dependent on the organization's fulfillment of the challenge.

Friends of The Lerner, Inc.

The Lerner/SoMa Redevelopment Project Initiative 50,000.00

Providing Medical Care is One Way to Improve Quality of Life

FUND FOR ELKHART COUNTY / UNRESTRICTED - 162.4 MILLION



One of the key goals of the Community Foundation of Elkhart County is to support the family unit. We look at seven specific ways to do that, including access to primary health care, breaking the cycle of poverty, support for improving recidivism rates, appropriate substance abuse education, opportunities for adult vocational training and continued education, positive cultural inclusion and improved care for senior citizens.

To help meet some of those goals, we teamed up with other community organizations to give the Abshire Mansion, the most recognizable landmark on Goshen's north side, an all-new role today as the Vista Community Health Center.

It's a promising opportunity to make a big difference to thousands of people, one that led us to support with our single-largest grant in history, a \$500,000 Quality of Life Grant. The health center opened in May and is the second site of the Maple City Health Care Center, providing otherwise unreachable services to low-income Goshen families.

It's part of our long-term, transformative work to make an effective, positive difference. We partnered with the Maple City Health Care Center, which also received a \$504,460 grant from the IU Health Goshen Foundation and a \$1.2 million donation from IU Health Goshen's Community Benefit Fund, to provide much-needed clinic, education and counseling space.

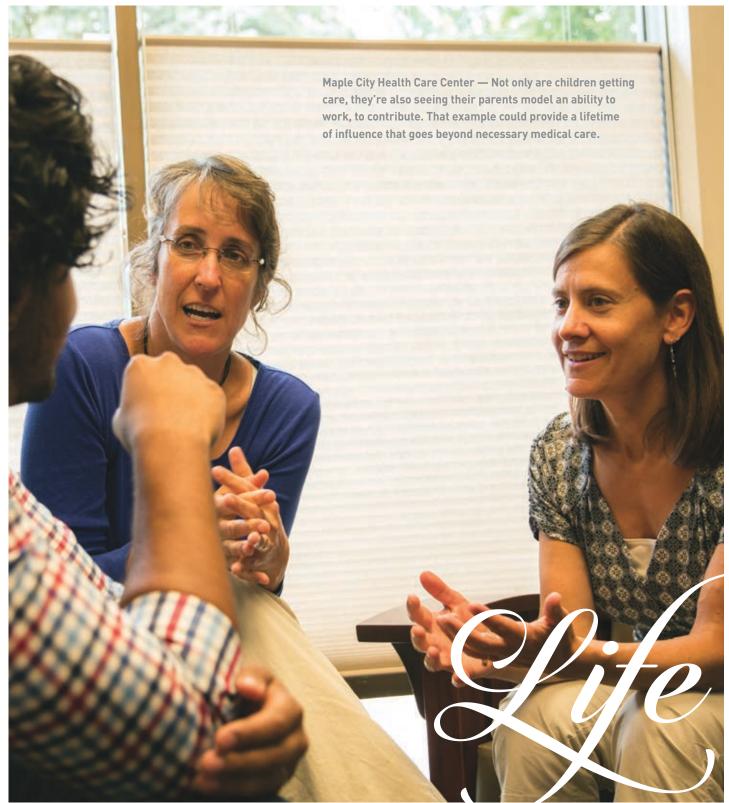
In fact, the project doubles the capacity to care for people from a medically underserved population, fixing a problem that was pressing and prevalent.

Dr. James Nelson Gingerich helped establish the Maple City Health Care Center in 1988 to provide health care in an affordable and accessible way to Goshen residents.

The clinic operates on a sliding fee scale based on people's ability to pay. "We are a health care home offering affordable health care to build community across cultures. We value relationships, integration and empowerment," according to the center.







That means that not only are children getting care, they're also seeing their parents model an ability to work, to contribute in all situations. That example could provide a lifetime of influence that goes beyond necessary medical care.

Even though the center has been bursting at the seams for years, it managed to gain national recognition in 2013 from the Robert Wood Johnson Foundation as one of 30 examples in the U.S. of how to build a national model for effective community health care.

Today, we've helped free the health care center from the space constraints that, in a very real way, limited how many people it could serve.

Patients in the new center may see some Goshen history as well as a new clinic. The bulk of the century-old mansion retains its residential feel and is used for counseling space, while a 1950s-era addition has been turned into a modern clinic. It sits on 3.6 acres on the hill overlooking downtown.

With two doctors and two nurse practitioners on staff, Gingerich hopes the addition will allow the center's services to expand from 5,000 patients a year to 10,000 patients, offering cross-disciplinary, integrated care to patients who otherwise wouldn't have access to such care.

Our investment in the center has the potential to have a sustained, powerful impact on our community by helping to make families healthier.



Quality of Life Grants

Includes Rapid Response, Good Neighbor and Community Investment Grants

AIDS Ministries/AIDS Assist of Northern Indian Water service line replacement	na 10,000.00
Builders of Hope Full time Executive Director	50,000.00
Center for Healing and Hope Expanding community healthcare opportunities	15,000.00
Christ's Commissary (First Brethren Church) Freezer	800
Council on Aging of Elkhart County Relocation expenses	10,000.00
Elkhart County Community Foundation To assist in covering legal fees	10,000.00
Elkhart County Health Department/Healthy B	eginnings
MCH Technology Improvement Project for Healthy Beginnings	30,000.00
Emerge Ministries Community Development Emerge Ministries Transitional Care Center	25,000.00
Family Services of Elkhart County Payroll expenses	10,000.00
Family Services of Elkhart County Payroll expenses	6,000.00
Goodwill Industries of Michiana * 2nd Chance @ Work Program	50,000.00
Goshen Interfaith Hospitality Network Replace heating and cooling system	4,500.00
Guidance Ministries New computers and software installation	3,498.00
Habitat for Humanity of Elkhart County ReStore relocation	20,000.00
LaCasa of Goshen Help-A-House 2015	5,000.00
Life Center of Elkhart County Inc. Teen Challenge/Life Center Building program	250,000.00
Maple City Health Care Center Maple City Health Care Center - second site	500,000.00
Mosaic Indianapolis Trip	1,000.00

Northern Indiana Hispanic Health Coalition Healthy Hearts 60,000.00 O'Hana Heritage Foundation Respite Care Service Coordinator 40,000.00 **Plain Community Partner** Program Relocation 50,000.00 **Riverview Adult Day Center** 3,500.00 Five electronic recliners Salvation Army - Goshen Corps Senior Programming - year 2 of 5-year grant 50,000.00 Samaritan Center Samaritan Center Mental Health continuing education 33,000.00 Servants at Work* Wheelchair Ramp Project 3,500.00 SPA Women's Ministry Home SPA Women's Ministry Homes 15,000.00 **The Community Health Clinic** Metabolic formula to medical food 10,000.00 The Rose Home North RE-Entry + RE-Covery = RE-Duced RE-Cidivism 10,000.00 **United Cancer Services of Elkhart County** Journey Through Treatment 10,000.00 Wheelchair Help * Van replacement 13,500.00 YWCA of North Central Indiana Economic Empowerment 20,000.00 YWCA of North Central Indiana YWCA Elkhart Women's Shelter 335,000.00 YWCA of North Central Indiana YWCA Elkhart Women's Shelter 15,000.00 TOTAL 1,669,298.00 * Challenge grant awarded, full funding is dependent on

the organization's fulfillment of the challenge.

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To improve the quality of life in Elkhart County by inspiring generosity.

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Inspiring good. Impacting success. 101 South Main Street | P.O. Box 2932 Elkhart, IN 46515-2932

Established in 1989, the Community Foundation of Elkhart County is a public charitable foundation with endowment assets devoted to helping people from all communities within Elkhart County. The Foundation is inspired on a daily basis by the generosity of others.

THE COMMUNITY FOUNDATION OF ELKHART COUNTY IS DEDICATED TO TRANSFORMING ELKHART COUNTY BY:

Advising donors of all types and their professional advisors on charitable giving.

Awarding grants to effective nonprofit organizations that are doing invaluable work in our communities.

Providing leadership to address critical needs with a focus on youth development, vibrant community and quality of life.



